

Warwick Region Comprehensive Plan Update

Community Planning Meeting #2 Economic Development

May 11, 2023

Brick Gables

Lititz Borough Warwick Township Elizabeth Township

Community Planning Meeting #2 – Economic Development

7:30am

- Welcome and Purpose of the Meeting
- Key Economic Development Insights and Trends for the Warwick Region
- Panel Discussion
- Small Group Discussions

9:30am

Mark Evans AICP PP AIA

Director of Planning





Accomplishments







Timeline

Public Meetings Timeline & Topics



2023



Steering Committee & Core Working Group

Steering Committee

Warwick Township Ken Eshleman Ken Kauffman Tom Zug Dan Cicala Dale Keeney Brent Kreider Joyce Gerhart Alex Piehl Brian Donmoyer Sue Verdegem Karen Mailen

Lititz Borough Karen Weibel Cory Van Brookhoven Steve Lee Rebecca Branle Rob Myallis Duane Ober Scott Hain Gaylord Poling Charis Pankratz Deborah Willwerth Ryan McCrory

Elizabeth Township Carol Moulds Jordan Martin Jason Garman Harold Fox Jeremy Sauder David Snavely Laura Snavely Matt Clair Jim May Shawn Musser

Ben Hurst Amos Lapp David Brubaker Tom Zorbaugh

Core Working Group

Brian Harris	Elijah Yearick	Loren Miller
Billy Clauser	Barbara Kreider	Dan Zimmerman
Ezra Rothman	April Hershey	Melanie Calende
Jim Wenger	Kelly Gutshall	Mike LaSala
Mark Evans	Kendel Baier	Rick Jackson



Warwick Township



Pat Moulds

April 13th Public Meeting results:

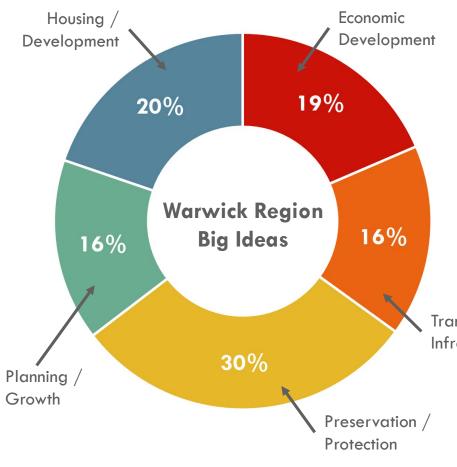
Which THREE of the Big Ideas and Strategies from the 2018 – 2022 Forge the Future Plan is still a top priority for you?

What We Heard

Top priorities are:

Warwick Township

- Protect our natural resources including parks, natural areas and agricultural lands
- Promote and strengthen business opportunities in Downtown Lititz as the central hub and "gathering place" for the region
- Continue to encourage agricultural preservation and create large contiguous blocks of preserved land.



Top Priority by Municipality

- Warwick Township
 - Protect our natural resources including parks, natural areas and agricultural lands
- Lititz Borough
 - Complete Street Design while addressing congestion management
- Elizabeth Township
 - Protect our natural resources including parks, natural areas and agricultural lands

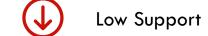
Transportation / Infrastructure



Top Strategies from the 2017 Forge the Future Comp Plan	Warwick	Lititz	Elizabeth
Economic Development			
Promote and strengthen business opportunities in Downtown Lititz as the central hub and "gathering place" for the region.	$\bigcirc \bigcirc \bigcirc$	$\bigcirc \bigcirc \bigcirc$	
Work with the Lititz Regional Community Development Corporation (LRCDC) to retain existing employers and recruit new businesses to the region.	$\bigcirc \bigcirc \bigcirc$	$\bigcirc \bigcirc \bigcirc$	\bigoplus
Transportation / Infrastructure			
Complete Street Design while addressing congestion management.	\bigcirc	1	
Coordinate investment in transportation and infrastructure to support growth and accessibility.	1	((
Planning / Growth			
Coordinate delivery of community services including emergency services, aging in place, libraries, recreation, children, and education.		$\bigcirc \bigcirc \bigcirc$	
Continue to balance new development activities with natural, historic, and cultural resource conservation.			(







Warwick Region Comprehensive Plan Update

Warwick Township



Lititz Borough Elizabeth Township

April 13th Public Meeting results:

What three land uses are your highest priorities for how to use the limited land and infrastructure available in the Warwick Region?

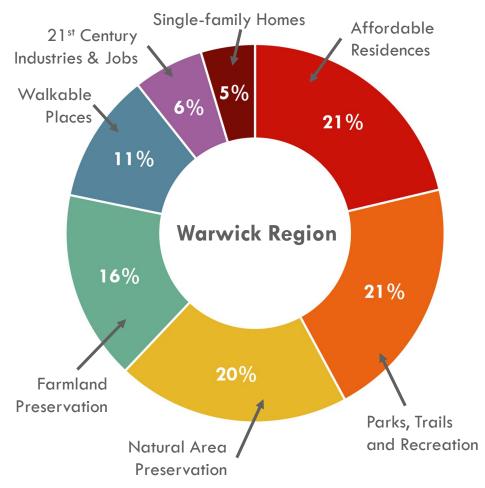
What We Heard

Highest priorities are:

- Residences that service providers, teachers, and essential workers can afford
- 2. Parks, Trails and Recreation
- 3. Natural Area Preservation

Lowest priorities were:

- 21st century industries & jobs and
- Single-family Homes



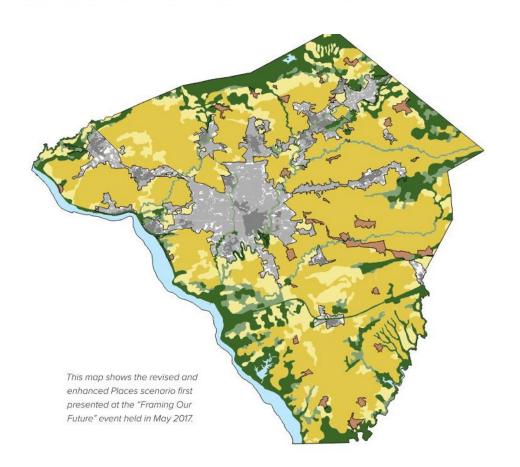
Top Priorities by Municipality

- Warwick & Elizabeth Townships
 - Natural Area Preservation
 - Parks, Trails and Recreation
 - Farmland Preservation & Residences essential workers can afford
- Lititz Borough
 - Residences that service providers, teachers and essentials workers can afford
 - Parks, Trails and Recreation
 - Walkable Village Places and Stores

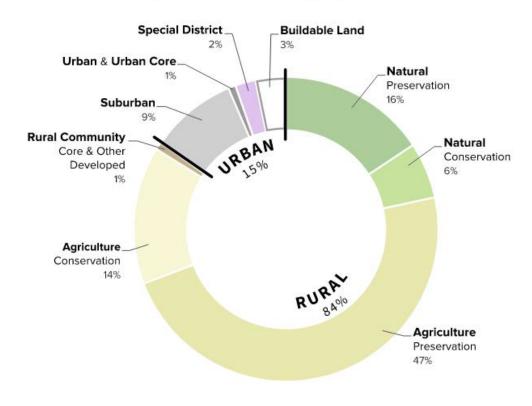


places 2040 – preferred scenario – 15% urban places

Preferred Scenario: Places



Lancaster County Land Area: Percentage by Character Zone





Places 2040 – character zones

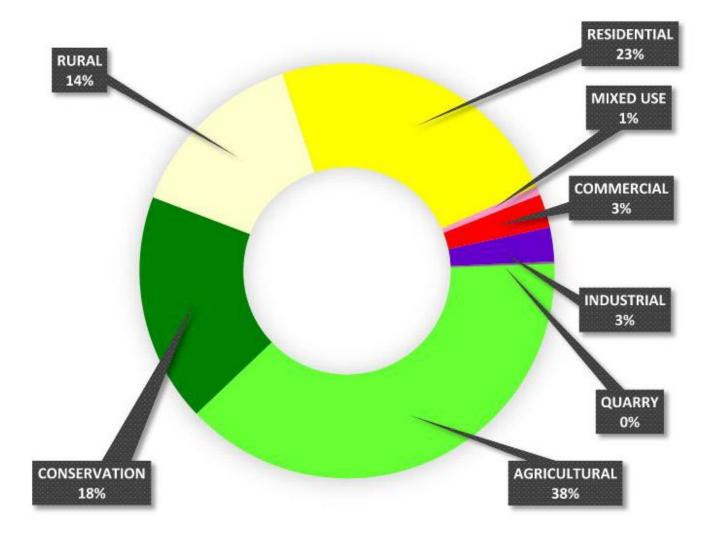
Character Zones: Description

Warwick Township

Natural	Agriculture	Rural Community	Suburban	Urban	Urban Core	Special District
			CONTROL CONTROL CONTROL CONTROL CONTROL	The decision of the con-		
Preservation - Large contiguous areas of exceptional natural lands including woodlands and wetlands. Also include natural-resource based industries (such as quarrie and sustainable timbering). - Provides ecological benefits such as air and wate cleaning and habitat protection. May also provide scenic and recreational value.	Preservation Large contiguous areas of farmland with fewe incompatible land-use and utility intrusions Includes natural-resource based industries (suct as quarries and sustainable timbering). Contains best combination of prime soils an physical characteristics that produce economicall sustainable yields.	Core • Moderate to higher density; has traditional village scale and character. • Typically detached residential dwelling units on smaller lots, mixed with small-scale commercial, industrial, and institutional uses.	• Primarily single-family detached residential	Higher density; traditional urban scale and character. Often within walking distance of Urban Core. Includes some villages and Traditional Neighborhood Developments (TNDs). Attached and detached residential dwelling units on smaller lots, mixed with small-scale commercial, industrial, and institutional uses. Transportation network is more connected, with some pedestrian and bicycle infrastructure.	City - Highest density; traditional urban scale and character, includes Central Business District and adjacent areas of downtown Lancaster City. - Mixed-use 3- to 5-story buildings, with a few approaching 20 stories. Residential dwelling units often above commercial uses. Transportation network is highly connected; pedestrian and bicycle infrastructure is more extensive.	Scale, land pattern, and building forms differ significantly from other character zones. Typically contains a single large-scale commercial, industrial, or institutional use, often in a campuslike setting. Uses may include (but are not limited to) business parks, airports, school campuses, municipal facilities, and natural-resource based industries (such as quarries). With the exception of college campuses, the transportation network typically has minimal connections; pedestrian and bicycle infrastructure is limited.
Conservation Important natural lands that are smaller in area more fragmented, and lower in quality. Include some other low-density uses and natural-resource based industries (such as quarries and sustainable timbering). Serves as a buffer that enhances ecological benefit of Natural Preservation zone. May also provide scenic and recreational value.	Conservation - Smaller, more fragmented areas of farmland witt greater number of incompatible land-use and utilit intrusions. Includes some other low-density use and natural-resource based industries (such a quarries and sustainable timbering). - Contains a patchwork of prime soils. Althoug soil quality may be lower, this farmland is vital to sustaining the rural economy.	Other Developed Low to moderate density; automobile-oriented. Typically does not have traditional village scale and character. Single-family detached residential dwelling units on larger lots, sometimes mixed with small-scale commercial, industrial, and institutional uses.			Borough - Highest density outside city; traditional urban scale and character. Includes Central Business District and adjacent areas of a borough downtown. - Mixed-use 2- to 3-story buildings, with a few approaching 10 stories. Some residential dwellings above commercial uses. Transportation network is highly connected, with some pedestrian and bicycle infrastructure.	Notes: 1. Special Districts are also found in rural areas, but were not identified as part of the piaces2040 planning process. In the future, Lancaster County Planning Commission (LCPC) staff will identify these areas in the context of piace-based planning and analysis to implement places2040. 2. In this plan, the term "Special District" does not refer to a governing or taxing entity, instead, it applies to certain land uses and patterns that don't fit easily into other zones. It's a term commonly used in transect-based planning — the kind of place-based thinking reflected in our character zones.

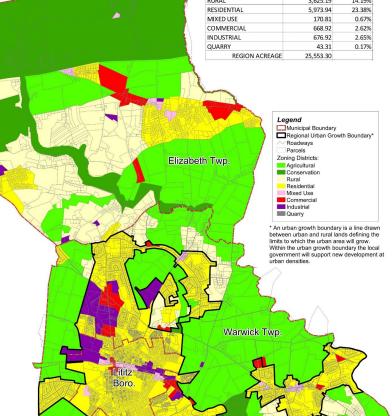


Regional Zoning Districts



This map illustrates a summary of the zoning districts in the region. Based on zoning districts in each region. you can see that Agricultural & Conservation zoning make up more than 50% of the region's zoning (56.33%)





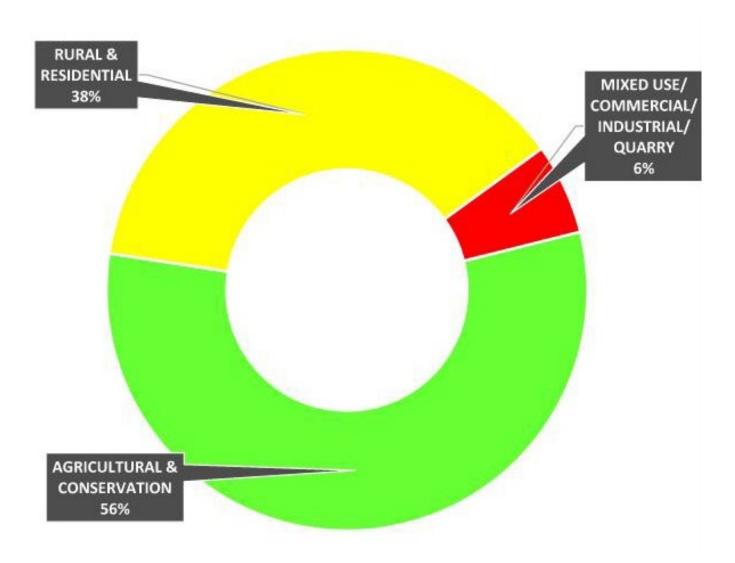


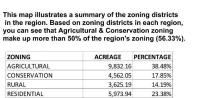
Warwick Region Comprehensive Plan Update

Warwick Township Lititz Borough **Elizabeth Township**



Regional Zoning Districts





Roadways
Parcels
Zoning Districts:

Agricultural
Conservation
Rural
Residential
Mixed Use
Commercial
Industrial



Elizabeth Twp.

* An urban growth boundary is a line drawn between urban and rural lands defining the limits to which the urban area will grow. Within the urban growth boundary the local government will support new development at urban densities.

Warwick Twp.

Litiz
Boro.



Key Economic Development Insights and Trends

- Molly Crouser Lancaster Chamber
- Ezra Rothman Economic Development Company of Lancaster County
- Alex Rohrbaugh Lancaster County Planning Department



Key Economic Development Insights and Trends

Molly Crouser - Director of Events & Partnerships

Lancaster Chamber







County Statistics

- Population Size: 553,000 (2020 Census)
 - 6.5% increase over the last 10 years
 - Warwick Township 19,000+
- Fastest growth in Pequea, Penn, Lancaster, and Manheim Townships
- Within 6-hour car ride for 48% of the US population
- #3 best place to live in PA // #5 best places to retire in US // #61 best place to live in the US



Regional Mobility

- Moved within the same county 7.0%
- Moved from a different county same state 2.3%
- Moved from a different state to Lancaster County 1.5%



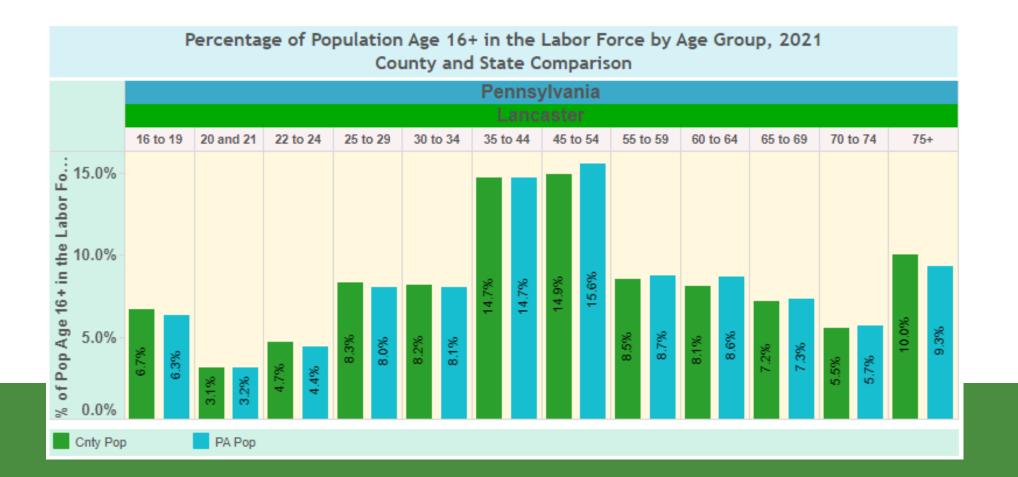
Workforce Statistics

Labor Force: 287,600

Employed: 277,500

Unemployment Rate: 3.5%

Unemployed: 10,100





So Where Are They Working?













URBAN OUTFITTERS











Key Sectors

Employment %

Healthcare	16.8%
Manufacturing	15.3%
Retail	12.2%
Construction	7.3%
Transportation	6.8%
Education	6.3%
Professional Services	4.6%
Agriculture	1.2%

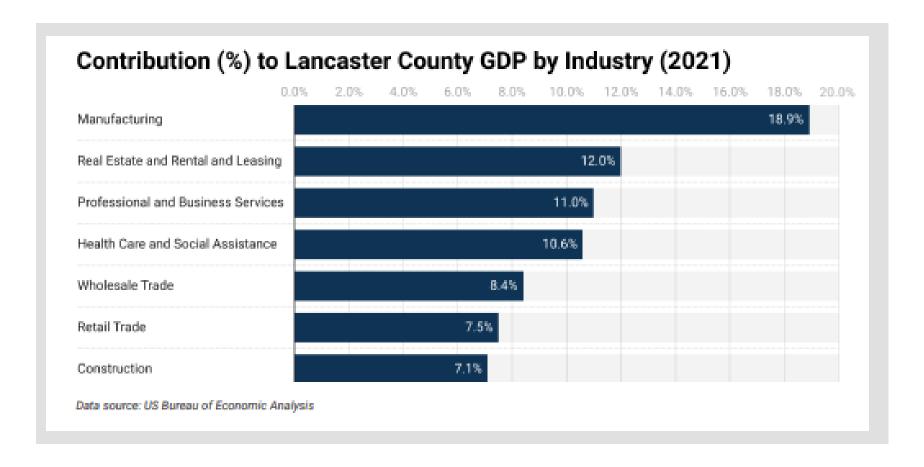
Employment in Lancaster County by major industry

Private non-farm employment, 2021

	· · · · · · · · · · · · · · · · · · ·	
Rank	Sector	Jobs
1	Health care and social assistance	43,471
2	Manufacturing	40,251
3	Retail trade*	34,406
4	Construction	26,047
5	Other services	19,707
6	Transportation and warehousing*	19,503
7	Professional, scientific, and technical services	19,095
8	Wholesale trade	16,771
9	Tourism	14,684
10	Real estate and rental and leasing	14,136
11	Administrative and waste management	13,814
12	Finance and insurance	12,368
12 13		12,368 11,437
	Finance and insurance	
13	Finance and insurance Accommodation and food services*	11,437



County GDP Drivers





MANUFACTURING & HEALTHCARE

- These two industries combined account for 28% of Lancaster County's employment.
- Manufacturing is anticipated to stay steady in employment.
- Healthcare is expected to grow by 17%.







LIVE ENTERTAINMENT

Rock Lititz as the anchor is a 108-acre site with more than 34 businesses – and growing!







Industry Deep Dive



TOURISM

Leisure & Hospitality Workforce: 22,600+ jobs \$3.2 billion in tourism economy – 9 million visitors a year





Industry Deep Dive

AGRICULTURE & FOOD PRODUCTION

Lancaster has some of the richest, most productive non-irrigated ag soils in the world. Value of ag products exceeds \$1.5 billion – 85% livestock/poultry // 15% crops.



Food processing (packaging eggs, milk, ice cream, hot dogs, cookies, candy, etc.) employs over 5,000 people – 2x more concentrated than the national average.











Industry Deep Dive

So, what are we paying attention to?



Business Trends

- Mergers & Acquisitions
- Supply Chain/Inflation
- Artificial Intelligence/Productivity
- Workplace Structures
- Conscious Customers
- Community Responsibility



PA Business Climate

- Taxes
- Regulatory Environment
- Permitting
- Ease of Opening Business
- Ease of Growth of Business
- Space Availability



Place Making Components

- Housing
- Transportation
- Recreation/Activity
- Workforce/Jobs
- Accessibility



What does growth look like for PA, for Lancaster County, and for the Warwick Region?

Communities & Businesses that are nimble, creative, and innovative while smart and intentional.

What are the ways your community or business best moves goods, services, and people?



Key Economic Development Insights and Trends

Ezra Rothman — Director of Strategic Initiatives

Economic Development Company of Lancaster County





LANCASTER COUNTY, PA

Economic Development Company

Ezra Rothman

Director, Strategic Initiatives and Partnerships

Key Economic Development Insights and Trends

Alex W. Rohrbaugh, AICP, Senior Planner

Lancaster County Planning Department



Strengthening Community 2030

Warwick Region Economic Development Meeting #2

Thursday, May 11, 2023





What's our role as a county planning agency?

Under State Law, it's our responsibility to:

- Produce a county comprehensive plan
- Ensure consistency between county and local comprehensive plans























thinking beyond boundaries

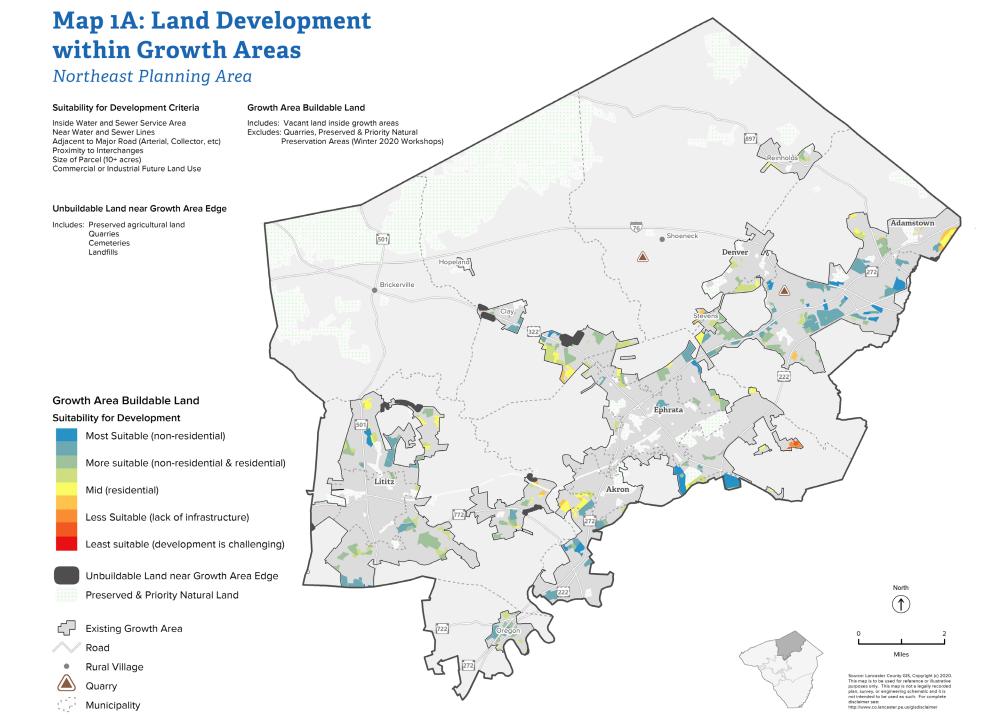
How we're implementing places 2040

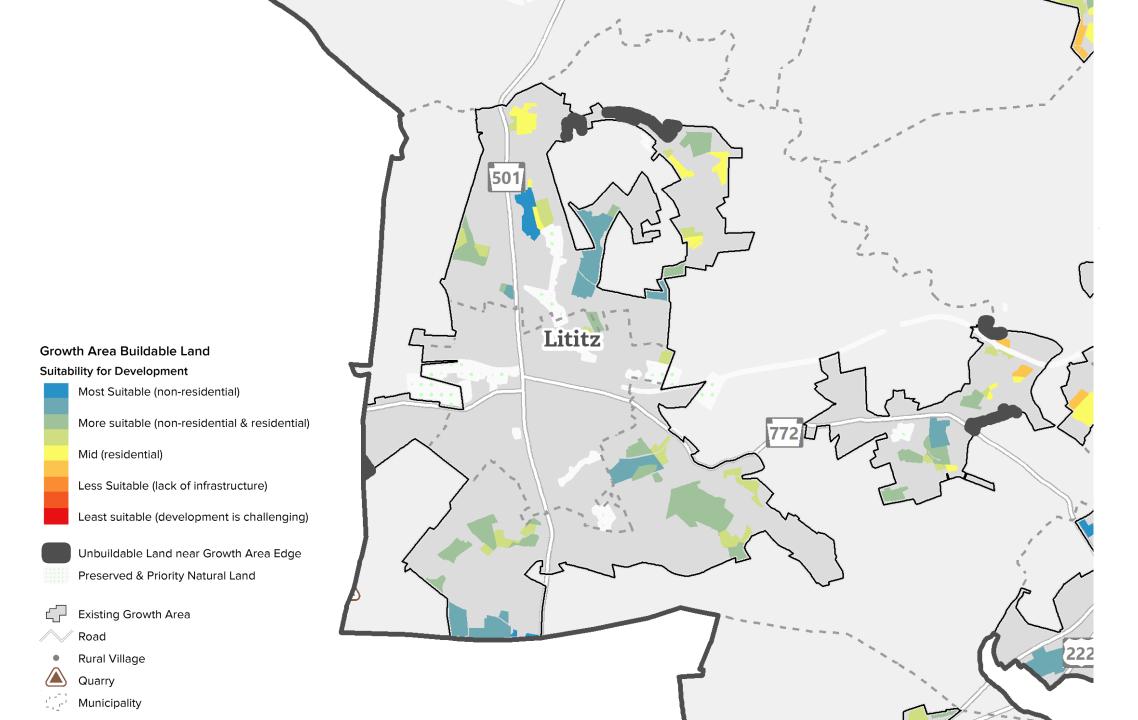
- Workshops Focusing our energy on a few key policies in the plan; policies everyone should address
- Regional comprehensive plans Working with regions to develop plans closely following places2040; or encouraging them to borrow heavily from places2040 as they do own plan
- Municipal plans Encouraging other communities to borrow heavily from places2040 when doing their own plans

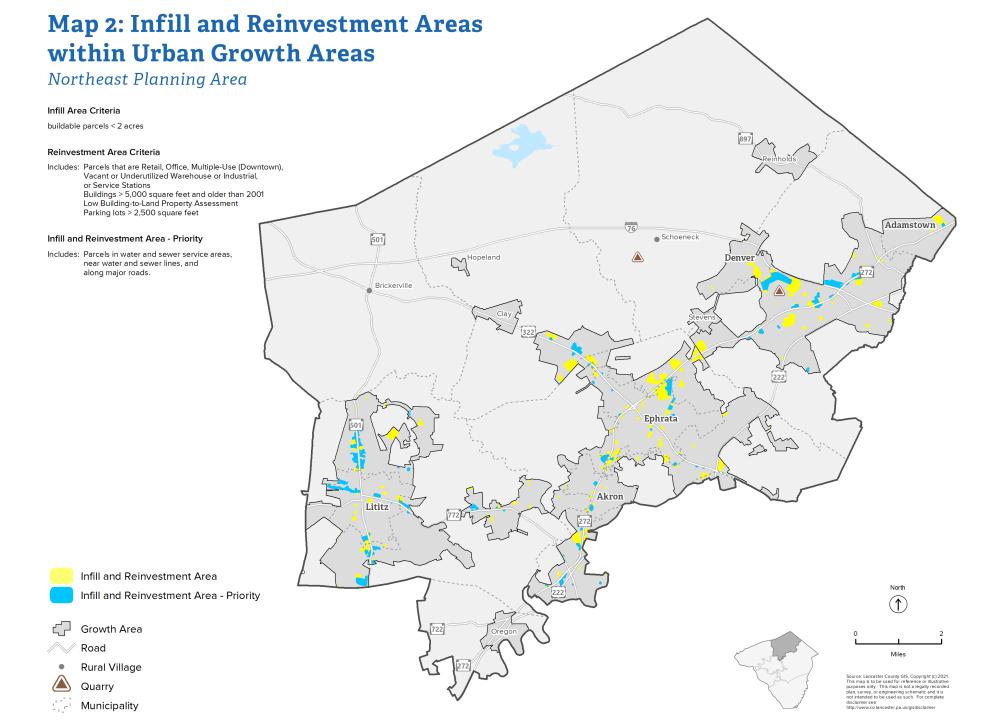
The Warwick region

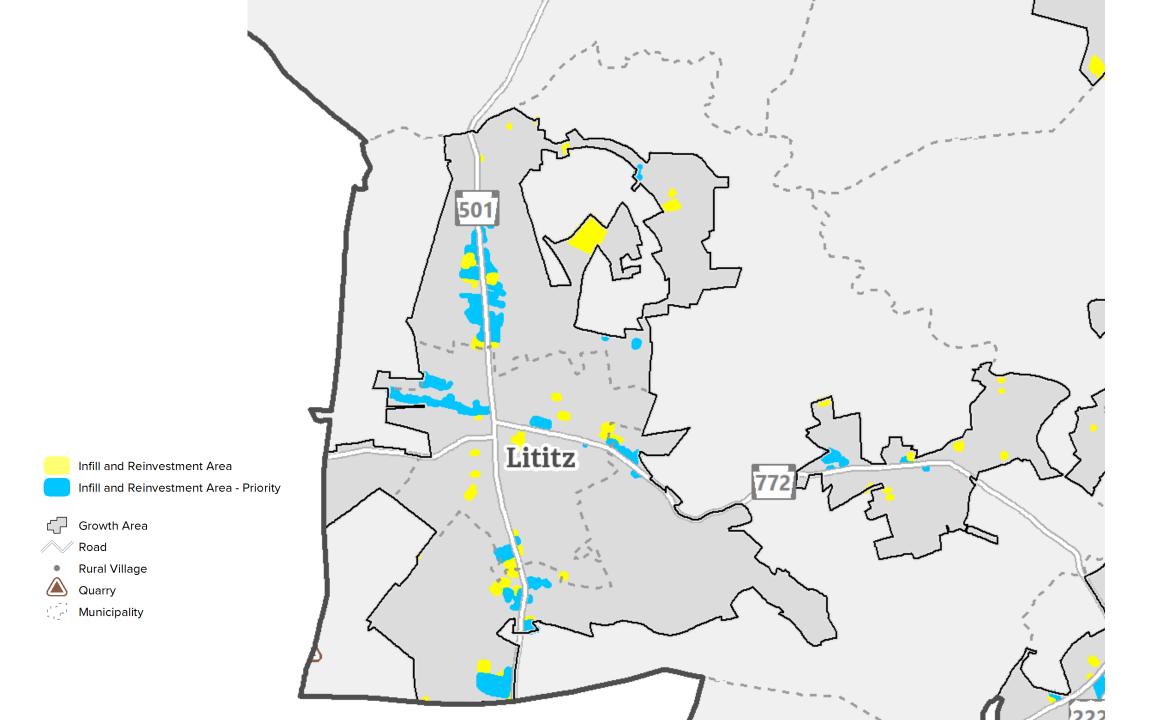
Growth and development Jobs and housing

Buildable Large vacant **Buildable Land** Buildable land Land Density of New Residential Development tracts (40+ Consumption (Acres) Public Water remaining by 2040 Remaining (dwelling units / acre) acres) 2015-2019 Growth Area & Capacity (Acres) (Acres) remaining Municipality* through 2040 2019 Residential 2019 places2040 2002-2015places2040 Non-Trend Density 2019 Residential 2015 **UGA Target** Scenario Trend Density Cocalico UGA 1.768 36 65 3.1 2.2 ∇ 1.365 1.241 6 6.5 Surplus 285 6.5 5.9 11.4 Adamstown Boro 0 0 \blacksquare 43 0 0 6.5 4.0 N/A Denver Boro 0 1,440 36 63 6.5 1.9 1.9 East Cocalico Twp 6 Ephrata-Akron UGA 1.878 11 103 6.5 5.4 4.3 ∇ Surplus 1.418 1.546 6.5 3.0 59 4.9 Akron Boro 0 0 344 3 11 6.5 7.3 6.4 Clay Twp ∇ 163 3 6.5 7.4 Ephrata Boro 8 0 8.9 62 5.1 966 5 6.5 2.8 Ephrata Twp ∇ West Earl Twp 346 15 6.5 4.9 6.5 0 Lititz-Warwick UGA 1.051 47 217 3.9 3.3 Deficit 275 6.5 ∇ (1)Lititz Boro 106 0 85 0 6.5 6.8 1.9 ∇ 47 3.5 945 132 6.5 4.1 Warwick Twp 2 Clay VGA N/A N/A 6.8 4.5 N/A 57 0 6 ∇ Surplus 3.7 0 0 N/A 2.9 N/A N/A N/A Hopeland VGA ∇ 116 0 0.5 1.1 Oregon VGA N/A Surplus N/A N/A Reinholds VGA 50 0 N/A 1.2 2.8 N/A 0 Surplus N/A 3.1 21 0 1.5 ∇ Stevens VGA 0 N/A N/A N/A Surplus









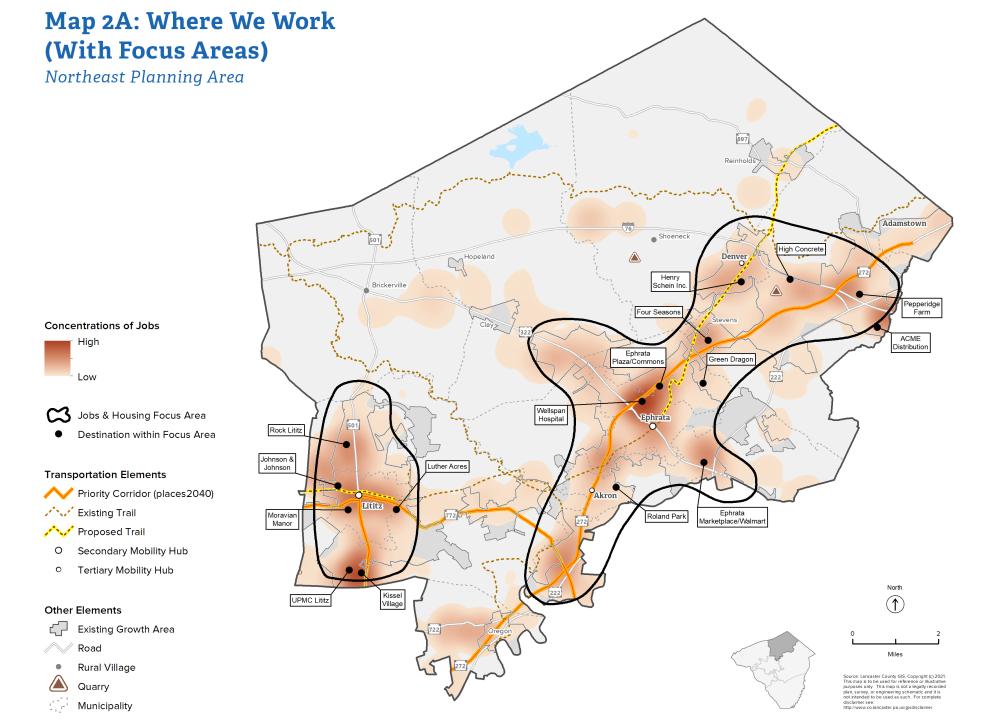
Key findings

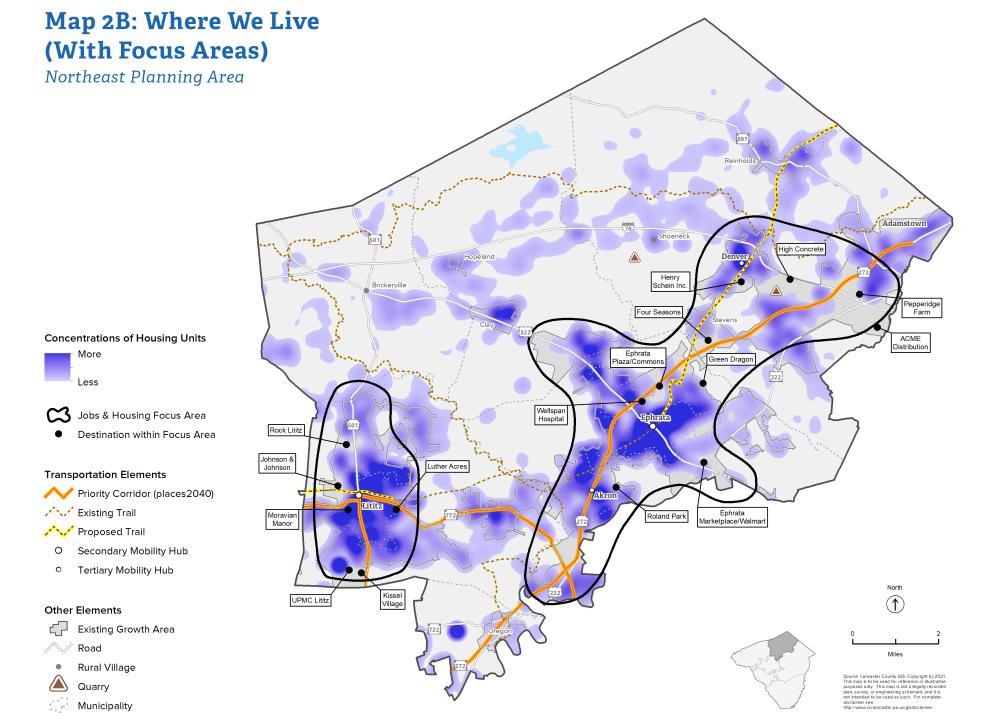
- About 1,050 buildable acres remain in region's Urban Growth Area (UGA)
- Density of residential built 2002 2019: < 4 units / acre, places2040 recommends 6.5 units / acre
- About 240 acres may be suitable for non-residential uses
- Redevelopment potential along region's major corridors

Jobs/Housing Ratios: Northeast Planning Area

< 1 = Leans toward housing > 1 = Leans toward jobs

Urban Growth Area	Workers	Housing Units	Jobs/Housing Ratio
Cocalico	8,555	4,943	1.7
Ephrata-Akron	13,030	13,337	1.0
Lititz-Warwick	9,128	10,153	0.9





Key findings

- The region's UGA is about 1:1 on jobs and housing units
- Largest concentration of jobs in and around Lititz
- Smaller job concentrations exist east of Brickerville
- Compared to jobs, housing is somewhat more dispersed in rural areas

What we need to do differently

- Manage the use of large tracts of vacant land in Urban Growth Areas
- Prioritize infill and redevelopment in Urban Growth Areas
- Build more compactly and efficiently
- Connect housing, jobs, schools, transportation and other destinations

Thank you!

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Panel Discussion of Economic Development



Panelists for the Economic Development Discussion

- Rebecca Branlee Venture Lititz
- Molly Crouser Lancaster Chamber
- Travis Rohrer Rohrer's Quarry
- Alex Rohrbaugh Lancaster County Planning Department
- Ezra Rothman Lancaster County Economic Development Company
- O Andrea Shirk Rock Lititz
- Mike Vigunas Lititz Region Community Development Corp.
- O Deborah Willwerth UPMC Lititz



Panel Discussion

What are the barriers that concern you most as the Warwick Region seeks to grow and retain businesses offering 21st century jobs?



Panel Discussion

Which business types are missing and should be encouraged to expand and relocate in the Warwick Region?



Panel Discussion

To what degree are the high cost of housing and limited housing choices barriers to expanding existing businesses and attracting new businesses to the Warwick Region?

Can you cite examples of programs that have been successfully initiated to address these barriers?





Which of the economic development topics raised during our panel presentations should the Warwick Region focus on addressing in the next five years?



What should the Warwick Region do to remove barriers that prevent the expansion of existing local businesses and the creation of new ones?

Which barriers concern you the most?



What should the Warwick Region do to enhance workforce job skills and attract the talent needed by local employers?



Feedback from Small Group Discussions

What were the 3 biggest takeaways from your small group discussion?



Strengthening Community 2030 website & Facebook



Warwick Township, Lititz Borough, and Elizabeth Township

Strengthening Community 2030 is an initiative designed to involve you and other community members in important planning





Wish to share your thoughts on the direction of our community but are unable to attend an upcoming meeting? Drop us a note here.







Home About Events Documents





Community Kickoff

4:30 PM - 6:30 PM Appalachian Brewing Company - Lititz (map) Google Calendar · ICS

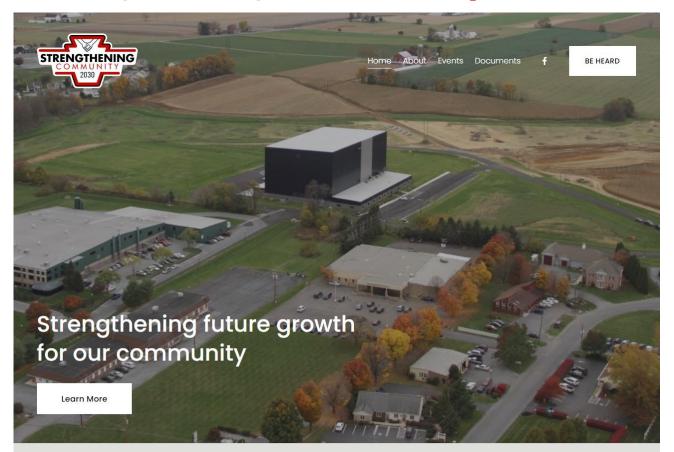
Public Meeting #1: Community Kickoff!

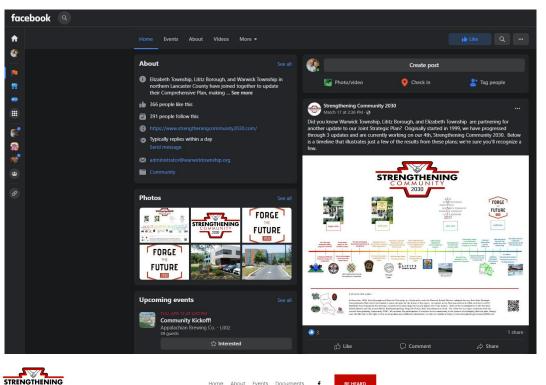
Warwick Region Comprehensive Plan Update

Warwick Township



Strengthening Community 2030 website & Facebook





Home About Events Documents

Warwick Township, Lititz Borough, and Elizabeth Township

Strengthening Community 2030 is an initiative designed to involve you and other community members in important planning Surveys **Prior Plans:**

Lititz/Warwick Joint Strategic Comprehensive Plan (1999-2005) Data

Forge the Future 2022 (2018-2022)

Related Documents:

Lancaster County Planning Department Places2040

Warwick Region Comprehensive Plan Update



Project Timeline

Warwick Region Comprehensive Plan Update

Public Meetings Timeline & Topics



2023

To learn more about the Strengthening Community 2030 Comprehensive Plan Update and upcoming meetings, please visit: www.strengtheningcommunity2030.com

All meeting dates, times and locations are tentative, please confirm on the website.



Join us on Facebook: www.facebook.com/strengtheningcommunity2030

Warwick Township Lititz Borough Elizabeth Township

Warwick Region Comprehensive Plan Update

Warwick Township







Warwick Region Comprehensive Plan Update

Community Planning Meeting #2 Economic Development

May 11, 2023

Brick Gables

Lititz Borough Warwick Township Elizabeth Township